

BPR OBJECTIVES

- BPR IS ABOUT GETTING MORE PRODUCT TO THE FLEET FASTER, AT REDUCED COST, WHILE MAINTAINING QUALITY
- BPR GAINS EFFICIENCIES BY IMPROVING PROCESSES ACROSS MULTIPLE FUNCTIONS AND MULTIPLE SITES
 - BPR HAS POTENTIAL TO DEAL WITH ALL ELEMENTS OF COST
 - IN CONTRAST . . . CA STUDIES FOCUS ONLY ON ONE PART OF COSTS (i.e., GOV'T LABOR)



OVERALL APPROACH TO IMPROVE PROCESS PERFORMANCE

A PROCESS REENGINEERING IMPLEMENTATION SUPPORTED BY COMPREHENSIVE ENTERPRISE-WIDE COST AND PERFORMANCE DATA

PHASE I ABC PHASE II PROCESS REDESIGN PHASE III

BPR

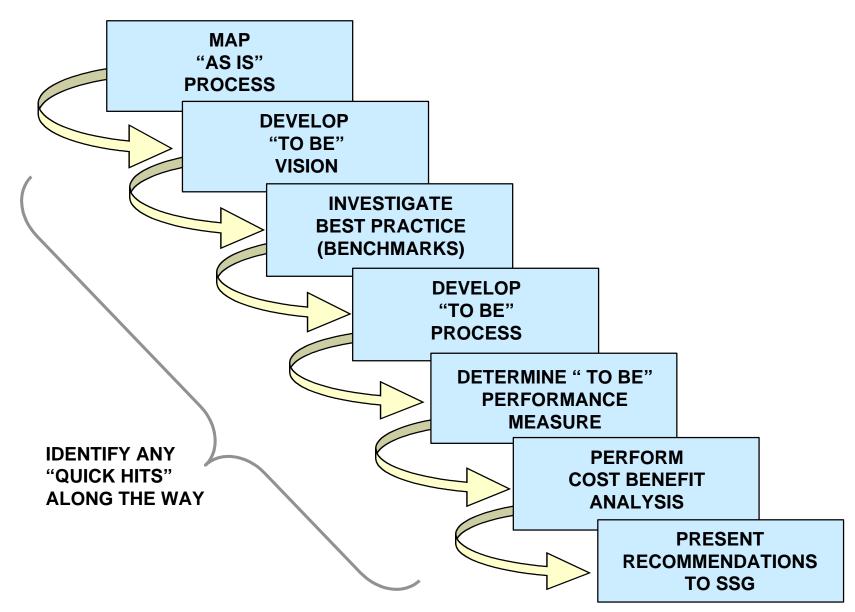
IMPLEMENTATION

- IDENTIFY AND MEASURE THE COST AND PERFORMANCE OF KEY PROCESSES
- SELECT PROCESSES WHICH NEED BREAKTHROUGH IMPROVEMENT -- ESTABLISH TARGET GOALS
- REENGINEER
 SPECIFIC BUSINESS
 PROCESSES TO
 ACHIEVE
 SIGNIFICANT
 PERFORMANCE
 IMPROVEMENTS
- IMPLEMENT THE REDESIGNED PROCESS, ALONG WITH ASSOCIATED ORGANIZATION AND INFORMATION TECHNOLOGY CHANGES
 (1ST STAGE DETAILED IMPLEMENTATION PLANNING)

ABC PROVIDES AN INPUT TO SUPPORT FACT-BASED PROCESS REDESIGN / REENGINEERING



BPR TEAM PROCESS





BPR INITIATIVES

- ACQUISITION MANAGEMENT
- T&E NETWORK CENTRIC WARFARE CAPABILITIES
- T&E INFRASTRUCTURE CONSOLIDATION
- T&E PROCESSES
- MATERIAL MANAGEMENT
- NADEP PLANNING & SCHEDULING
- COMPONENT REPAIR
- ENGINEERING INVESTIGATIONS
- IN-SERVICE ENGINEERING AND LOGISTICS SUPPORT
- SOFTWARE DEVELOPMENT
- SCIENCE & TECHNOLOGY
- FINANCIAL MANAGEMENT
- INFORMATION TECHNOLOGY
- ASSET AND PROPERTY MANAGEMENT